



5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400
 5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI CHASSIS DIVISION
 SAGINAW OPERATIONS
 2328 EAST GENESEE
 SAGINAW, MI 48601

ATTN: RYAN WENDLING

INVOICE: 236-246

HES CONTACT: AMY PUMPERA

DATE: 14-Apr-04

PO# SMS78147

DESIGN GAGES FOR GMT 100 SALTILLO, MEXICO

| <u>ITEM CODE</u> | <u>QUANTITY</u> | <u>UNIT PRICE</u> | <u>AMOUNT</u> |
|----------------------|-----------------|-------------------|---------------|
| PR153734 001 | 444 | \$43.00 | \$19,092.00 |
| TOTAL INVOICE AMOUNT | | | \$19,092.00 |

Remit Payment To:

Comerica
 Department # 274201
 H.E. Services Company
 P.O. BOX 67000
 DETROIT, MICHIGAN 48267-2742

Received By: _____

Date: _____



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
DEVELOPMENT LAB DEPT 26
3900 HOLLAND RD
SAGINAW, MI 48601

ATTN: T BENNETT

INVOICE: 202-203-204-205

HES CONTACT: AMY PUMPERA

DATE: 14-Apr-04

PO# S2S47553

DESIGN THERMAL CHAMBER AND FIXTURES FOR SVSU PROJECT
REF HES #769-786-788-799

| <u>ITEM CODE</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u> |
|----------------------|--------------------|---------------|
| PR376545 001 | SR DESIGN II | \$11,492.00 |
| PR376545 002 | AUTOCAD | \$1,690.00 |
| TOTAL INVOICE AMOUNT | | \$13,182.00 |

Remit Payment To:

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DETROIT, MICHIGAN 48267-2742

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Date: _____



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CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
DEVELOPMENT LAB DEPT 26
3900 HOLLAND RD
SAGINAW, MI 48601

INVOICE: 185-190-191

ATTN.: T BENNETT

HES CONTACT: AMY PUMPERA

DATE: 14-Apr-04

PO# S2S46158

DEVELOP CONCEPT FOR LASER LOAD/LASH FIXTURE & DESIGN VOLTMETER BOX
REF HES #708-724-724

| <u>ITEM CODE</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u> |
|-----------------------------|--------------------|-------------------|
| PR395295 001 | SR DESIGN III | \$8,702.00 |
| PR395295 002 | AUTOCAD | \$1,145.00 |
| TOTAL INVOICE AMOUNT | | \$9,847.00 |

Remit Payment To:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Received By: _____

Date: _____

5117 S Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
 DEVELOPMENT LAB DEPT 26
 3900 HOLLAND RD.
 SAGINAW, MI 48601

INVOICE: 207-208-209-210**ATTN:** T. BENNETT**HES CONTACT:** AMY PUMPERA**DATE:** 14-Apr-04**PO#:** S2S47556

DESIGN FIELD POINT ENCLOSURE FOR DURABILITY TESTING
REF HES #718-773-782-785

| <u>ITEM CODE</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u> |
|-----------------------------|--------------------|--------------------|
| PR376538 001 | SR DESIGN III | \$8,930.00 |
| PR376538 002 | AUTOCAD | \$1,175.00 |
| TOTAL INVOICE AMOUNT | | \$10,105.00 |

Remit Payment To:

Comerica
 Department # 274201
 H.E. Services Company
 P.O. BOX 67000
 DETROIT MICHIGAN 48267-2742

Received By:**Date:**

CUSTOMER: DELPHI SAGINAW STEERING SYSTEMS
 DEVELOPMENT LAB DEPT 26
 3900 HOLLAND RD
 SAGINAW, MI 48601

ATTN.: T. BENNETT

INVOICE: 174-175-186-199

HES CONTACT: AMY PUMPERA

DATE: 14-Apr-04

PO# S2S47549

REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO
 AND DESIGN CONTROLS FOR SPRING & BUMPER REF HES #618-638-709-738

| <u>ITEM CODE</u> | <u>DESCRIPTION</u> | <u>AMOUNT</u> |
|----------------------|--------------------|---------------|
| PR376550 001 | SR DESIGN III | \$12,616.00 |
| PR376550 002 | AUTOCAD | \$1,660.00 |
| TOTAL INVOICE AMOUNT | | \$14,276.00 |

Remit Payment To:

Comerica
 Department # 274201
 H.E. Services Company
 P.O. BOX 67000
 DETROIT, MICHIGAN 48267-2742

Received By:

Date: _____



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

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CUSTOMER: DELPHI CHASSIS DIVISION
SAGINAW OPERATIONS
2328 EAST GENESEE
SAGINAW, MI 48601

ATTN: RYAN WENDLING

INVOICE: 219-235

HES CONTACT: AMY PUMPERA

DATE: 14-Apr-04

PO# SMS78357

DESIGN ALL GAGES FOR 211/222/231/272 ROTOR PER QUOTE #690-0172

| <u>ITEM CODE</u> | <u>QUANTITY</u> | <u>UNIT PRICE</u> | <u>AMOUNT</u> |
|----------------------|-----------------|-------------------|---------------|
| PR153738 001 | 234 | \$43.00 | \$10,062.00 |
| TOTAL INVOICE AMOUNT | | | \$10,062.00 |

Remit Payment To:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Received By: _____

Date: _____

H.E. SERVICES CO.

Engineering/Testing Division
C/O McTevia & Associates, Inc.
18161 E. Eight Mile Road
Eastpointe, MI 48021
Phone (586) 774-5580 Fax (586) 774-7098

Ancon
Speciation
Follow up
#226 \$837.00

Bill To:
Delphi Saginaw Steering Systems
3900 Holland Avenue
Saginaw, MI 48601

INVOICE

NUMBER:
20050106

DATE:
January 6, 2005

P.O. NUMBER:
S2S48822

| DESCRIPTION | AMOUNT |
|--------------------------|---------------------|
| For Engineering Services | \$ 11,395.00 |
| | |
| TOTAL | \$ 11,395.00 |

Make Payment to H.E. Services Co. via electronic payment
or mail to the following address:

H.E. Services
c/o Comerica Bank
Department #274201
P.O. Box 67000
Detroit, MI 48267-2742

Ken Nenninger

From: stephen.parks [stephen.parks@delphi.com]
Sent: Tuesday, January 04, 2005 10:37 AM
To: Ken Nenninger
Subject: RE: H.E. Services Update

Mr. Nenninger:

Could you please provide me with an invoice for Purchase Order number S2S48822 for \$11,395. It is not on your list, but I have an engineer with documentation saying the work has been done and we need to pay this amount. Thank you.

Stephen Parks

-----Original Message-----

From: Ken Nenninger [mailto:knenninger@mctevia.com]
Sent: Tuesday, December 21, 2004 4:30 PM
To: Parks, Stephen
Subject: H.E. Services Update

Can you provide an update on the H.E. Services invoices since last we spoke? Was the information that I sent you useful in tracking down further information?

Please advise.

Sincerely,

Kenneth R. Nenninger
McTevia & Associates, Inc.
18161 East Eight Mile Road
Eastpointe, MI 48021
Phone-(586)774-5580
Fax-(586)774-7098
www.mctevia.com

RE: H.E. Services Update
110
5884
989 757
B645

Note: The information contained in this message may be privileged and confidential and thus protected if disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited. If you have received this communication in error, please notify us immediately by replying to the message and deleting it from your computer. Thank you.

Invoice Number:

201

Invoice Date:

Mar 24, 2004

Page: 1

H E Services
225 E Morley Dr
Saginaw, MI 48601

USA
 Voice: (989) 753-9015
 Fax: (989) 753-7703

Ship to:
 Delphi
 3900 Holland Ave
 Saginaw, MI 48601
 USA

Sold To:
 Delphi
 3900 Holland Ave
 Saginaw, MI 48601
 USA

Customer ID

Customer PO

Payment Terms

Delphi

S2S45166

Net 30 Days

| Quantity | Item | Description | Unit Price | Extension | Job ID |
|----------|-------|---|------------|-----------|--------|
| 9.00 | Labor | Larry Wehner-Lead Designer-Gear/Spline Development on Assist Mech. PR372733-001 | 42.00 | 378.00 | 20897 |
| 4.50 | Labor | | 42.00 | 189.00 | 20897 |
| 9.50 | Labor | | 42.00 | 399.00 | 20897 |
| 9.50 | Labor | | 42.00 | 399.00 | 20897 |
| 7.50 | Labor | | 42.00 | 315.00 | 20897 |

Check/Credit Memo No:

Total Invoice Amount

1,680.00

Remit Payment To:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

Staffing**H E Services**

225 E Morley Dr
Saginaw, MI 48601
USA

Voice: (989) 753-9015

Fax: (989) 753-7703

Duplicate

Sold To:

Delphi
 3900 Holland Ave
 Saginaw, MI 48601
 USA

Ship to:

Delphi
 3900 Holland Ave
 Saginaw, MI 48601
 USA

Invoice Number:

217

Invoice Date:

Apr 4, 2004

Page:

1

| Customer ID | Customer PO | Payment Terms |
|-------------|-------------|---------------|
| Delphi | S2S45533 | Net 30 Days |
| | | |
| | | |

| Quantity | Description | Unit Price | Extension | Job ID |
|--------------|---|------------|-----------|--------|
| 7.00 | | 42.00 | 294.00 | 20897 |
| 5.75 | | 42.00 | 241.50 | 20897 |
| 9.25 | | 42.00 | 388.50 | 20897 |
| 8.50 | | 42.00 | 357.00 | 20897 |
| 8.50 | | 42.00 | 357.00 | 20897 |
| PR382567 001 | LARRY WEHNER - LEAD DESIGNER - SPLINE HELIX AND ROLLING HEAD DESIGN IMPROVEMENTS. | | | |

Check/Credit Memo No:

Total Invoice Amount

1,638.00

Remit Payment to:
H. E. SERVICES
 c/o COMERICA
 DEPARTMENT #274201
 P.O. BOX 67000
 DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

